# **Reference Materials**

### Special Advisory Board (As of April 1, 2020, titles omitted)

We have a board of special advisors, consisting of professionals drawn from outside the institutes, to gather various opinions from many fields concerning the management of the National Institutes for Cultural Heritage. The mission of the Board of Special Advisors is to discuss important issues about the management of the Institutes and give advice to the Chairperson of the Board. The number of board members is set at 20, and each member serves renewable 2-year terms.

ANDO Hiroyasu: President, Japan Foundation	DAN Fumi: Actress		
UEHARA Mahito: Executive Director, Tatsuuma Archeologi- cal Museum	NISHITAKATSUJI Nobuyoshi: Chairman of the Board, Dazaifu Tenmangu Shrine		
KAMII Monsho: Head Priest, Byodoin Temple	NISHIMURA Yasuhiko: Grand Steward, Imperial Household		
KARAIKE Koji: Representative Director and Chairman of the	Agency		
Board, Kyushu Railway Company	FUJII Joji: Professor Emeritus, Kyoto University		
KINOSHITA Naoyuki: Director, Shizuoka Prefectural Museum of Art	FURUSE Natsuko: Professor Emeritus, Ochanomizu Univer- sity		
SATO Teiichi: Former Ambassador Extraordinary and	HOKOI Shuichi: Professor Emeritus, Kyoto University		
Plenipotentiary, to the UNESCO	YANAGIHARA Masaki: President, Independent Administra-		
SHIMIZU Mazumi: Executive Director. Mitsui Memorial Mu-	tive Institution National Museum of		
seum	Art		
TANABE Ikuo: Director. Buddhist Art Association			

## External Evaluation Board (As of April 1, 2020, titles omitted)

Besides implementing self-evaluation of the Institutes' operational, survey and research performance. The National Institutes for Cultural Heritage have also established an External Evaluation Board of external experts to verify the Institutes' assessment of their own performance. (Renewable 2-year terms)

- KOJIMA Kaoru: Department of Aesthetics and Art History, Faculty of Humanities Professor, Jissen Women's University
- KOMATSU Taishu: Director, Eisei-Bunko Museum
- KAWAI Masatomo: Executive Director, Chiba City Museum of Art
- SAITO Tsutomu: Professor, Research Department, National Museum of Japanese History
- SAKAKIBARA Satoru: Specially Appointed Director, Okazaki City Museum
- SAKAMOTO Hiroko: (Full-Time) Audit & Supervisory Board Member, The Asahi Shimbun Company
- DEGAWA Tetsurou: Director, Museum of Oriental Ceramics, Osaka

TERASAKI Yasuhiro: Professor Emeritus, Nara University

- TERADA Yoshitaka: Professor Emeritus, National Museum of Ethnology
- NAGOYA Akira: Former Deputy Director of the Goto Museum of Art
- HAMADA Hiroaki: Professor, J. F. Oberlin University
- YANAGIBAYASHI Osamu: Advisor to the "Temples & Shrines Project" by the Yomiuri Shimbun (Former Member of the Editorial Writer Board, The Yomiuri Shimbun)

# Budget

## Fiscal Year 2020 Budget

Estimated Income (Unit: JPY1,00					
Source	Fiscal 2020	Fiscal 2019			
Self-generated Income	2,089,818	1,930,752			
Government funding for operating expenses	8,633,262	8,592,869			
Income from commissioned projects	636,629	605,045			
Grant for facilities improvement	197,737	993,952			
Others (Donations, etc.)	779,858	648,778			
Total	12,337,304	12,771,396			

### Estimated Expenditure

(Unit: JPY1,000)

Purpose	Fiscal 2020	Fiscal 2019	
Operational expenses	10,723,080	10,523,621	
Personnel	3,733,205	3,724,784	
Supply costs	6,989,875	6,798,837	
Expenses for commissioned projects	636,629	605,045	
Facility improvement	197,737	993,952	
Others (Donations, etc.)	779,858	648,778	
Total	12,337,304	12,771,396	

## **Income from External Sources**

	Grants-in-Aid for Scientific Research				Funding for Commissioned Work		Dessereb Crasta (Eisaal 2010)		
	1) Fis	scal 2020	② Multi-year Fund Fiscal 2020		nd Fiscal 2020	(Fiscal 2019)		Research Grants (Fiscal 2019)	
	Number of projects	Amount (Unit: JPY1,000)	Number of	projects	Amount (Unit: JPY1,000)	Number of projects	Amount (Unit: JPY1,000)	Number of projects	Amount (Unit: JPY1,000)
National Institutes for Cultural Heritage Secretariat	0	0	0	(0)	0	2	532,013	0	0
Tokyo National Museum	9	31,640	22	(0)	41,951	6	224,720	3	70,070
Kyoto National Museum	1	2,340	5	(0)	2,600	3	7,167	0	0
Nara National Museum	2	11,310	4	(0)	1,690	2	18,816	3	9,000
Kyushu National Museum	4	22,620	3	(0)	4,810	4	18,787	2	29,710
Tokyo National Research Institute for Cultural Properties	7	31,150	18	(0)	21,840	9	150,091	5	6,100
Nara National Research Institute for Cultural Properties	24	108,890	44	(0)	46,605	52	316,826	9	10,992
International Research Centre for Intangible Cultural Heritage in the Asia-Pacific Region	0	0	0	(0)	0	1	47,591	1	5,000
Total	47	207,950	96		119,496	79	1,316,011	23	130,872

%The amount of is the appropriation amount as of April, 2020.

\*In the case of projects that extend over multiple fiscal years, the amount given under @ shows the amount allocated to that year when the decision to provide the grant was first made.

\*\*With regard to research topics for which both 🛈 and 🕲 were awarded (partial funding), the number of projects is included under the respective totals for 🛈 and 🥲; the figure given in parentheses for (2) is the number of projects for which both types of Grants-in-Aid were awarded. Please note that the figures given include indirect expenses.

\*Funding for commissioned work excludes commissions from the National Institutes for Cultural Heritage.